

Cabinet

18 JUNE 2012

**LEADER (+
REGENERATION,
ASSET MANAGEMENT
AND IT)**

*Councillor Nicholas
Botterill*

**THE GENERAL FUND REVENUE BUDGET
CARRY FORWARD 2011-12**

**Wards;
All**

The purpose of this report is to seek approval for the proposed Departmental Carry Forward of underspends from the 2011-12 Revenue Budget.

CONTRIBUTORS

All Departments

**HAS AN EIA
BEEN
COMPLETED?
N/A**

Recommendation:

That approval be given to the proposed Departmental Carry Forward proposals of £3,488k as set out in Appendix 1 of this report.

**HAS THE REPORT
CONTENT BEEN
RISK ASSESSED?
N/A**

1. SUMMARY

- 1.1 This report sets out proposed Departmental Carry Forward of 2011-12 budget underspends.

2. GENERAL FUND BUDGET CARRY FORWARD

- 2.1 As set out in Table 1, it is recommended Members agree the proposed departmental budget carry forwards to 2012-13. These will be funded from year-end underspends. Updated outturn figures are currently under review as part of the Closing of Accounts process.

Table 1 – Summary of Proposed Departmental Budget Carry Forward

Department	Proposed Carry Forward £000
Adult Social Care	1,935
Children's Services	0
Environment, Leisure & Residents Services	280
Finance and Corporate Services	100
Housing & Regeneration	398
Transport and Technical Services	115
Controlled Parking Account	0
Centrally Managed Budgets	660
Proposed Departmental Carry Forward	3,488

- 2.2 The proposed carried forwards are set out in Table 2. The details are set out in Appendix 1.

Table 2 – Carry Forward Requests.

	£'000
Adult Social Care	
Maximising Revenue From Careline (delay in MTFS efficiency project)	400
London Borough Grant Levy (12/13 efficiency shortfall)	276
Extra Care Supported Housing (building up capital investment pot to deliver efficiencies)	300
Electronic Payments and Self-Billing (MTFS Initiative)	100
Third Sector Investment Fund (carry forward of underspend to meet Member commitments)	100
White City Collaborative Care Centre (agree capital contribution)	269
Review of Mental Health Day services	290
More efficient and timely equipment procurement.	50
Resources to support market development in the 3 rd sector	150
Adult Social Care sub Total	1,935
Environment Leisure and Residents Services	
Parks Lighting Inspection Programme and Redevelopment of Hurlingham Park Entrance to enhance safety	30
Council Contribution to Fulham Palace Trust and Associated Buildings insurance for 2012/13	68
Funding of the Archives Service in 2012/13	50
Proactive Marketing of commercial services to achieve £7.5m in external income for 2012/13	50
Digitalisation of burial records to protect registers and enable 24 hours purchasable access (Invest to Save Opportunity from new chargeable service)	60
2012/13 funding for Integrated Offender Management Support Programme (2 year programme from 2011/12 to rehabilitate drug offenders).	22
Environment Leisure & Residents Services sub Total	280
Finance and Corporate Services	
Electronic Data Management System (further development of the system)	100
Housing and Regeneration	
Housing Options Phase 2 – Support of MTFS Efficiency	75
Health and Safety Improvements phase 2	196
Review of the Housing register – Improvement project	100
Continuation of the Tenants Incentive Scheme	27
Housing & Regeneration sub Total	398
Transport & Technical Services	
Flood Risk Management – to carry out duties under the Flood and Water Management Act 2010.	115
Centrally Managed Budgets	
Redundancy Costs – To meet costs that are delayed from 2011/12.	660
TOTAL DEPARTMENTAL CARRY FORWARD	3,488

Appendix 1

Adult Social Care Carry Forward Proposals

Carry Forward Description	£000s
MEDIUM TERM FINANCIAL STRATEGY PRESSURES	
Maximising Careline Revenue - The Careline MTFs project will be delayed due to a Sheltered Housing review. This leaves a total exposure for CSD of £220k in 2012/13, £440k in 2013/14, and possibly another £440k in 2014/15. The carry forward proposal reflects that there may be some mitigation by cost reduction.	400
London Boroughs Grant Levy - An efficiency of £305k was achieved in 2011/12 through a London Council led consultation and review. The savings programme for 2012/13 anticipated that a reduction in expenditure of £195k. The notification from London Councils that LBHF's contribution will be £249k, means that the saving will be only £57k leaving a net shortfall of £138k for 2012/13 and £138k for 2013/14.	276
Improved intensive home support including extra care sheltered housing with nursing £3m savings from mid year 2013/14 - This is a significant transformational efficiency to deliver and reduce the reliance on nursing home placements which requires capital funded new build. A £300k carry forward would increase the capital fund for this project to £1.3m.	300
Electronic Payments & Self Billing - As part of World Class Financial Management a business process review will be undertaken in 2012/13 to increase electronic means of payment for residential homecare clients and self billing for homecare providers. A carry forward of £100k is proposed to cover associated one-off costs for project management, IT development and business reengineering.	100
3rd Sector Investment Fund - The investment budget is awarded to 3 rd sector organisations over a 2 year period and as a result the projected underspend in this financial year of £100k is required for commitments in 2012/13 in line with the Cabinet award report.	100
White City Collaborative Care - The joint service delivery model at this new built centre will require funding for capital equipment. A report proposing this was approved at Cabinet on 5 th December.	269
Review of Mental Health Day services – The review of day services for people with mental health needs is proving more complex than expected and there is a high risk of not achieving the savings target of £290,000 for 2012/13.	290
More efficient and timely equipment procurement – There is a high risk that this saving will not be achieved for 2012/13.	50
Resources to support market development in the 3rd sector – As part of the move towards personalising services for residents, services are being reviewed and tendered affecting some services currently provided through the 3 rd sector. LBHF is committed to developing and working with the 3 rd sector and this carry forward will enable these organisations to be supported to gear up to the challenge of marketing their services and submitting tender applications.	150
Total CSD Carry Forward Now Requested	1,935

Environment, Leisure & Residents Services Proposed Carry Forward

CARRY FORWARD DESCRIPTION	AMOUNT
	£000
Parks Lighting Inspection Programme and Redevelopment of Hurlingham Park Entrance to enhance safety	30
Council Contribution to Fulham Palace Trust and Associated Buildings insurance for 2012/13	68
Funding of the Archives Service in 2012/13	50
Proactive Marketing of commercial services to achieve £7.5m in external income for 2012/13 (6% growth from 2011/12)	50
Digitalisation of burial records to protect registers and enable 24 hours purchasable access (Invest to Save Opportunity through new chargeable service)	60
2012/13 funding for Integrated Offender Management Support Programme (2 year programme from 2011/12 to rehabilitate drug offenders to target reoffenders and help reduce crime. Jointly funded by Supporting People)	22
Total	280

Finance and Corporate Services Carry Forward Proposals

CARRY FORWARD DESCRIPTION	AMOUNT
	£000
Corporate Human Resources (CHR) have requested £100K to fund the further development of Electronic Data Management System (EDMS).	100

Housing and Regeneration Carry Forward Proposals

Project	Brief Description	Amount (£000s)
Housing Options Reorganisation Phase 2	Phase 2 requires resourcing to ensure structures and functions are fit for purpose, and to secure effective implementation and achievement of MTFs savings	75
Health & Safety Improvements Phase 2	This is of a one-off, invest to improve project to develop a leaner, more structured approach to Health and Safety to embed continued statutory compliance and good service standards; ready for hand over to the corporate centre.	196
Review of the Housing Register	This new priority project will review, revise and deliver a new Housing Register service model, applying a lean methodology and ensuring alignment with the scheme of allocations.	100
One-off funding for continuation of Tenants Incentive Scheme	This scheme incentivises Council tenants into home ownership and facilitates moves from family-sized accommodation. There is an existing scheme funded from the HRA capital programme and this bid is for one-off additional funds.	27
Total		398

Transport and Technical Services Carry Forward Proposals

CARRY FORWARD DESCRIPTION	AMOUNT
	£000
DEFRA has awarded £21million of grants to help councils protect and support their own community when managing flood risk. Hammersmith and Fulham has received £159k in 2011-12 and will receive £331k annually from 2012-13 to 2014-15. The funds are to cover the costs for local authorities of carrying out their new responsibilities under the Flood and Water Management Act 2010, such as flood mapping, producing risk management plans and supporting community flood awareness groups. The Council will spend £44k in 2011/12 and needs to carry forward the balance of £115k to meet its flood management commitments in 2012/13 and beyond.	115

Centrally Managed Budgets Carry Forward Proposals

CARRY FORWARD DESCRIPTION	AMOUNT
	£000
It is proposed that any underspend against the corporate redundancy budgets be carried forward within earmarked reserves to meet potential future costs.	660
TOTAL	660

LOCAL GOVERNMENT ACT 2000 LIST OF BACKGROUND PAPERS

No.	Brief Description of Background Papers	Name/Ext. of holder of file/copy	Department
1.	Revenue Monitoring Documents	Gary Ironmonger Ext. 2109	Corporate Finance Room 38 , Town Hall
	Responsible officer:		Gary Ironmonger, ext 2109